





# Learning Session 3: Implementing Strategies to Retain your Staff

May 16, 2023









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## About this Collaborative: Schedule



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JEDI Terms

Conducting an Inclusive and Equitable Hiring Process Implementing Strategies to Retain Your Staff

Microaggressions and Their Damaging Effects Leveraging Employee Resource Groups Building a Health Equity Plan



# About this Session: Learning Objectives

At the conclusion of this session, you will be able to...

1 Discuss retention strategies at your organization that make a positive impact on you and your colleagues

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2 Propose strategies or improvements to increase employee retention within your organization







## **Session Agenda**

3:00 - 3:10	Opening remarks and discussion
3:10 - 3:15	Welcome (content overview and discussion)
3:15 – 3:25	Celebration (content overview and discussion)
3:25 – 3:40	Connection (content overview and discussion)
3:40 – 3:55	Accountability (content overview and discussion)
3:55 - 4:00	Q & A and Next Steps





## **Opening Discussion:** Unmute or share in the chat



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What does retention mean to you?







## Welcome: New Employee Orientation

BACKGROUND

• Over the course of two days, CHC employees learn about company policies and procedures and meet leadership members, one of them being the CDO in a session dedicated to JEDI

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### PURPOSE

Encourage employees to...

- Show up as their authentic selves
- Share their pronouns
- Get involved in the JEDI office offerings
- Visit the JEDI webpage

And most importantly, welcome all employees to the community







# Welcome: New Employee Orientation

### **Purpose of webpage:**

- Contact information
- Hub for all office communication
- News about office initiatives

#### JUSTICE, EQUITY, DIVERSITY AND INCLUSION



#### Our Commitment

The Moses/Weitzman Health System is committed to advancing its values of justice, equity, diversity and inclusion (JEDI) across the organization. We acknowledge, embrace and value the diversity and individual uniqueness of our patients, students, employees and external partners. MWHS strives to foster a culture of equity and inclusion in broad and specific terms.

Our commitment to justice, equity, diversity and inclusion presents itself in our quality health care delivered to our patients, our passion for inclusive excellence for our employees, the learning environment we foster for our students, and the attention paid to our equitable and inclusive policies and practices across the organization.



Dr. Karoline Oliveira leads justice, equity, diversity and inclusion efforts at CHC.



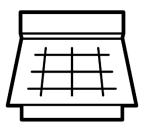








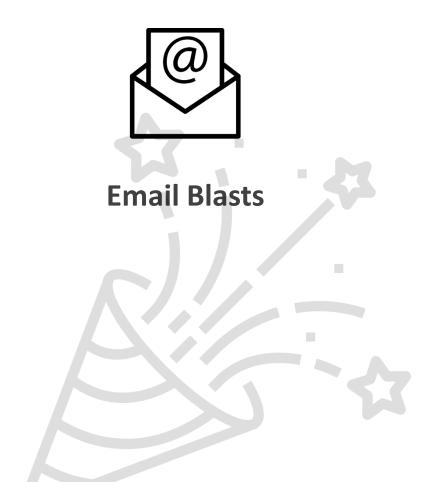
## Celebration





**Diversity Calendar** 

**Recognition Videos** 



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## June 2022 Diversity Calendar

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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

#### LGBT Pride Month & Caribbean-American Heritage Month

June 4th - World Day of Child Victims of Aggression June 5th - World Environment Day June 5th - Pentecost (Christian) June 12th - Loving Day June 12th - Race Unity Day (Baha'i) June14th - Flag Day June 19th - Juneteenth June 19th - Father's Day June 20th - World Refugee Day lune 21st - Anne Frank and Samantha Smith Day June 23rd - Public Service Day June 26th - World Day Against Drug Abuse and Trafficking June 26th - Anniversary of Legalization of Same-Sex Marriage in the U.S.

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Mes del orgullo LGBT y del patrimonio caribeño-americano 4 de Junio - Día Mundial de los Niños Víctimas de Agresiones 5 de Junio - Día Mundial del Medio Ambiente	Calendario de Diversidad Junio 2022							
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20 de Junio - Día Mundial del Refugiado 21 de Junio - Día de Ana Frank y Samantha Smith	18	17	16	15	14	13	12	
21 de Junio - Solsticio de verano 23 de Junio - Día del Servicio Público	25	24	23	22	21	20	19	
26 de Junio - Día Mundial contra el Abuso y el Tráfico de Drogas 26 de Junio - Aniversario de la legalización del			30	29	28	27	26	
matrimonio entre personas del mismo sexo er								

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### **Commun** ty Health Center, Inc.

#### Celebrating PRIDE!

The <u>Office of Justice, Equity, Diversity and Inclusion</u> invites you to recognize the month of June as Pride Month for the LGBTQ+ community

#### Here are some facts you should know about Pride Month:

- 1. The month-long recognition honors the Stonewall Uprising of 1969
- 2. Activists consider Pride as a protest, not solely a celebration
- 3. Stonewall riots were protests that lasted 6 days in Manhattan, NY
- 4. This uprising helped launch the gay rights movement
- 5. Transgender activist Marsha P. Johnson was a prominent leader of the Stonewall Riots
- 6. The first Pride march was held on June 28, 1970, the first anniversary of Stonewall
- 7. Pride became recognized nationally 10 years after Stonewall with the National March on Washington for Lesbian and Gay Rights on October 13, 1979.
- 8. Every June, Pride marches are held around the globe
- 9. This year's Pride march in NYC will mark the 53<sup>rd</sup> anniversary of Stonewall. If you would like to participate, the march will begin at noon at 25<sup>th</sup> Street and 5<sup>th</sup> Avenue.

If you are unable to make the celebration in NYC, not to worry, there are celebrations happening in your area! Below are a few websites to find events where CHC has offices. If you do not live in any of these areas, you can find local events by searching for "Pride Celebrations in (insert your city or state)"

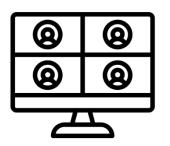








## Connection





Monthly Town Halls JEDI Advisory Council





Employee Resource Groups More to come November 8!





## **Connection: Monthly Town Halls**

BACKGROUND

 Each month, CHC leadership provides updates and time for employees to ask questions via a Zoom webinar format

## PURPOSE

Provides leadership the opportunity to...

- Keep employees up to date on important information
- Share and celebrate organizational achievements
- Receive feedback and answer questions from employees







## **Connection: JEDI Advisory Council**

BACKGROUND

 Taskforce comprised of a diverse representation of employees from across the organization that meets on a regular basis

PURPOSE

• Presents, reviews, and promotes policies and practices in support of JEDI excellence across the organization



## **Connection: Community Conversations**

BACKGROUND

 Occur internally and/or with the community to discuss current event topics related to health equity and social justice

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• May include of a panel of experts presenting information or informal discussion

PURPOSE

- Acknowledge current events happening in the world so employees and community members feel supported
- Opportunity for employees and community members to hear valuable information from subject matter experts

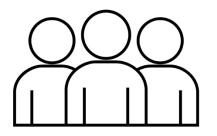








## Accountability





Bias Incident Response Team

**Regular Equity Audits** 



**JEDI Training** 



## **Accountability: Bias Incident Response Team (BIRT)**

BACKGROUND

 The team consists of employees who respond to bias-related incidents involving employees, patients, and external partners. This team is not affiliated with Human Resources. All incidents are reported through a bias incident report form.

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### PURPOSE

- Provides support to affected individuals by creating a space to share their experiences
- Does not have any disciplinary authority, but makes recommendations to leadership
- Monitors frequency of incidents and maintains relevant data





## Accountability: Regular Equity Audits

BACKGROUND

• JEDI Office collaborates with leaders from across the organization to conduct audits of programs, policies, and procedures on a quarterly, biannual, or annual timeline

## PURPOSE

 Examine programs, policies, and procedures for inconsistencies and opportunities for improvement

EXAMPLE

 JEDI Office collaborates with Human Resources every Fall to examine compensation across job bands and ensure equity based on various factors







## **Accountability: JEDI Training**

BACKGROUND

- Semiannual training hosted by the JEDI Office offered first to leadership and then to their departments
- Topics have included transgender awareness and microaggressions

PURPOSE

• Gives our employees the tools and resources to support the organization's goals for justice, equity, diversity, and inclusion







# **Poll:** What is an area of strength for your organization in regards to employee retention?

- Welcome
- Celebration
- Connection
- Accountability







# **Poll:** What is an area of opportunity for your organization in regards to employee retention?

- Welcome
- Celebration
- Connection
- Accountability



# **Poll:** During our next coaching session, what strategies would you like to explore more?

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- New Employee Orientation
- JEDI webpage
- Diversity calendar
- Recognition videos
- Town Halls

- Advisory Council
- Community Conversations
- Bias Incident Response Team (BIRT)
- Regular Equity Audits







## **Next Steps**



**Be ready to discuss on Thursday:** What strategies does your organization have in place that positively impacts employee retention?

2) Attend May 18<sup>th</sup> Coaching Session at 3PM EST

